New opportunities within oils and fats

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Forward-looking statements

This presentation includes forward-looking statements that are subject to risks and uncertainties, including those pertaining to the anticipated benefits to be realized from the proposals described herein.

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Green is the new black – plant-based is not only about food

A future with new opportunities within oils and fats

Sustainability agendas drive the need for responsibly sourced alternatives to fossil-based ingredients

Innovation allows sidestreams to turn into upcycling opportunities

Personal Care



Candles



Upcycling from sidestreams



Personal Care



The cosmetics industry is facing a green transition Driven by consumer demand and corporate sustainability commitments

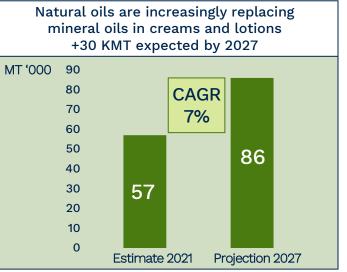
Responsible consumption trend has been headed by Europe, with a global expansion expected



want brands they buy to help them live a more environmentallyconcious lifestyle

Source: P&G study, hosted on Toluna, surveying 5,371 consumers across USA, UK, France, Germany, Canada (February 2021)





Source volume: Kline data 2015, incl. projected growth rates

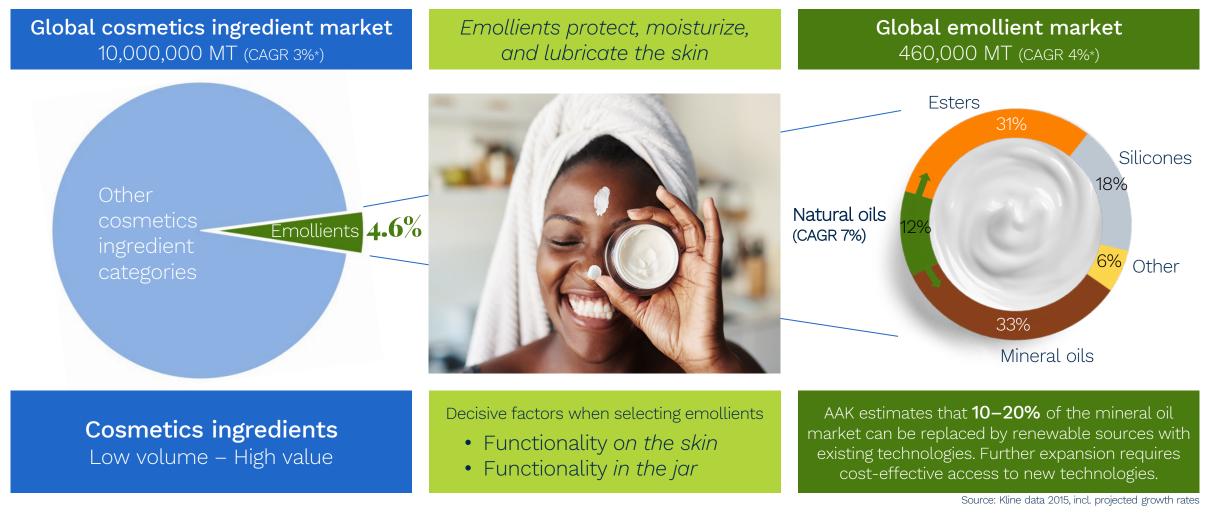
Multinationals now employ **'sustainable sourcing'** teams within procurement "By 2030, 95% of L'Oréal's ingredients will be derived from renewable plant sources, abundant minerals, or circular processes" Source: L'Oréal press release (March 2021)





Replacing all mineral oil and entering the ester space require innovation and new technologies

AAK is well positioned to take its fair share of the growth potential





The Co-Development Company

Candles

AAK



The future of the candle industry is green Decreased interest for the traditional ingredient paraffin, although the transition takes time

Paraffin* in candles today



Consumer demands

Growing interest for sustainable candles

In a study by AAK, 65% of consumers take sustainability into consideration when buying candles

Source: AAK consumer survey with ~2,000 participants

"…The [consumer] demand for environmentally-friendly alternatives is great."

Viktor Garmiani, CEO of Candles Scandinavia, May 2021

Source: www.carlsquare.com/selling-candles-for-over-100-million-this-fast-growing-company-is-on-its-way-to-the-stock-exchange/



Paraffin is replaced through innovation and Co-Development AAK is well positioned to drive transformation of candle waxes

Paraffin supply is decreasing



Paraffin is a sidestream of crude oil* refining. Long term the supply is expected to decrease

- Shift to renewable sources
- New refineries > less sidestreams *fossil fuel

Co-Development is the solution



Three characteristics are critical when replacing paraffin

- Interaction with color and fragrance
- Smooth surface
- Processing

AAK helps drive the development



AAK WaxWorks Lab[™], Louisville, KY, USA

With technical expertise and solid experience, AAK aims to take the lead in the technology transformation

- Co-Development to tailor solutions
- Balancing value, product portfolio and capacity



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Brand commitments





Co-Development and R&D

Selective capacity investments



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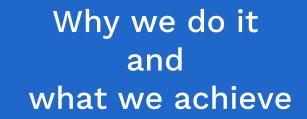
Upcycling of sidestreams



e Co-Development Company

Active upcycling of sidestreams

How we adapt to increase value and reduce environmental impact





Improved **profits** and **increased value** by turning sidestreams into valuable solutions

Focus on **sustainability** by replacing materials (mineral oil, plastics, etc.) and reducing waste

Great customer appreciation

High **value** for many stakeholders

How we do it



Applying **focused** and **dedicated resources** throughout AAK

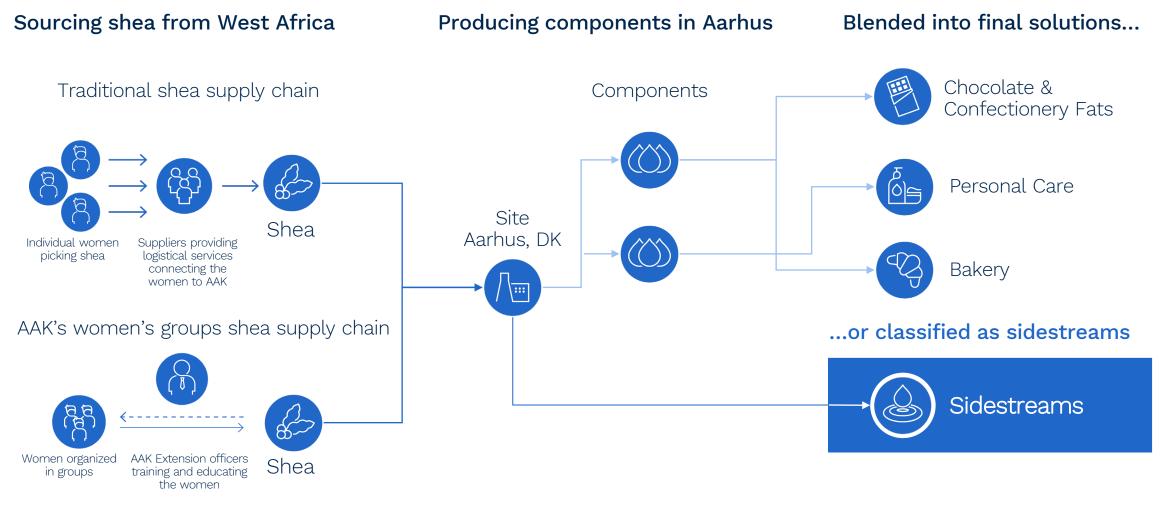
Providing tailored **Co-Development** in our Customer Innovation Centers **around the world**

Engaging with universities, advisors and sustainability networks

Thoroughly **documenting** CO₂ impact



Maximizing the output from shea kernels Upcycling – an illustration





Upcycling examples using shea Improved cattle farming and 3D-printed chairs

Replacing bedding straw with shea meal



01 Shea meal in the stable

02 Raw material biogas

03 Fertilizer



- Lower CO₂ emissions
- Better indoor environment
- Easy handling

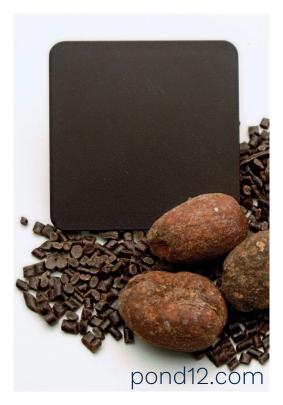
Printing 3D-furniture – replacing fossil material in plastics

Versatile fossil-free biomaterials

Shea contributing to

- Color
- Texture
- Stability





The main sector we supply is biofuel and biogas



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AAK keeps a close eye on current and emerging shifts to ensure we capture the opportunities of today and tomorrow



Thank you

