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Business overview, YTD September



Global effect on China regulatory change – increased demand on specialities

- EFSA regulation for infant and toddler nutrition
- High demand on speciality product organic, allergic, premium
- Global market growth continuing in all three sub-segments



Deliveries from new AAK locations in 2017: China, Brazil, US and Uruguay

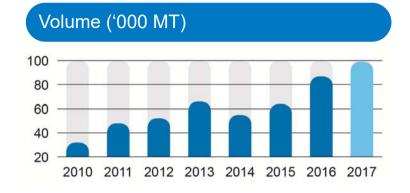
- Organic infant nutrition strong growth driver
- Continued scale-up of INFAT® production capacity
- Egg PL products shipped to Asia and South America



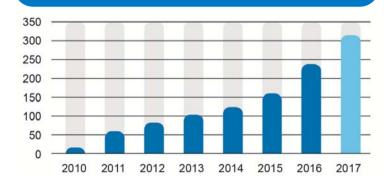
- ◆ A strong YTD performance continued to grow faster than the market
- Demand on specialties and organic products positive effect on EBIT per MT
- Volume growth driven by growth of existing markets/customers/products and expanding new markets/customers/products



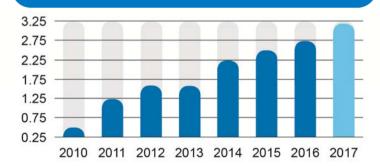
We have created significant value







Operating profit per kilo (SEK)





AAK Special Nutrition at a glance

- Global organization
 - Sales
 - Marketing
 - R&D
 - Product management
 - Customer innovation

Serving customers from 13 plants around the world







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Nutrition to increase senior vitality



By 2040 senior population to double and reach 1.5bn



Focus on right nutrition is essential



Active lifestyle supports healthy aging. Emerging market segment

End products Liquids & Powder

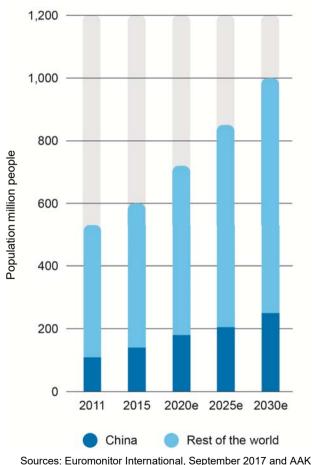
Health claims are key market drivers

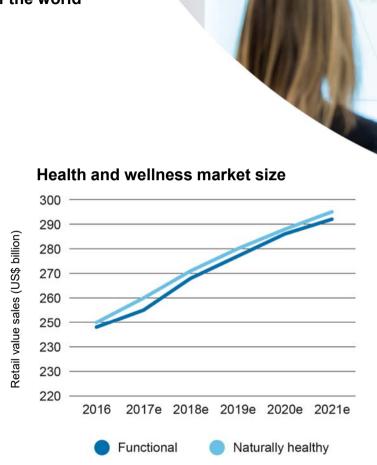


Sources: Euromonitor International

Market development

Population aged 65+ in China and rest of the world

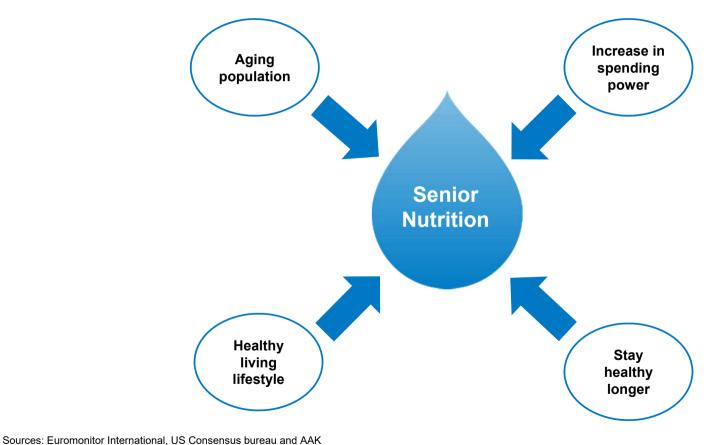




Tempermeter curves



Senior Nutrition – trends driving the growth





The AAK Way – Akovita®

A leading provider of value-adding essential lipids

Tailor-made solutions:

- Extensive portfolio of essential fats
- Optimized lipid nutrition for specific areas
- Bio-active ingredients
- Global partner with proven track record with results
- Solutions supported by approved claims











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Unlocking the potential of medical nutrition







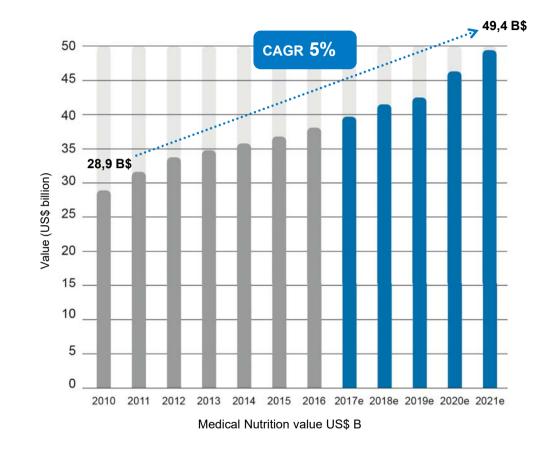
End products Liquids & Powder

Specifications and certifications



Sources: Euromonitor International

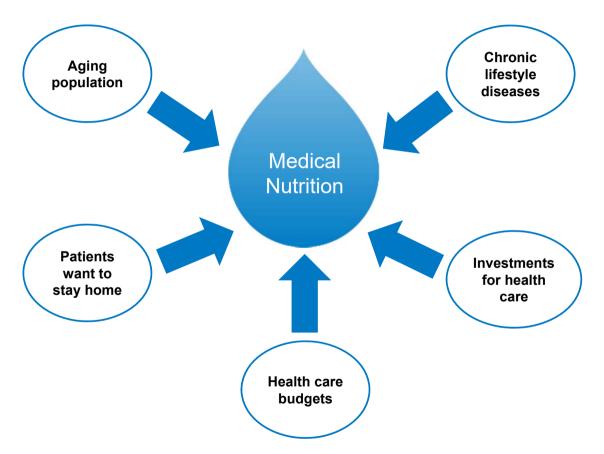








Medical Nutrition category trends



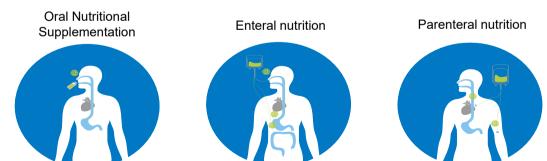


Sources: Euromonitor International, US Consensus bureau and AAK

The AAK Way – Akomed[®] Unlocking the potential of medical nutrition

Tailor-made solutions:

- GMP, API, FDA certification done (Karlshamn)
- Speciality portfolio of bio-active ingredients
- Unique STG (Structured TriGlycerides) and MCT oils
- Egg phospholipids
- Olive oil









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The world's fastest-growing consumers

Mother's milk is always the first choice and the aim with infant nutrition is to resemble breast milk as closely as possible.







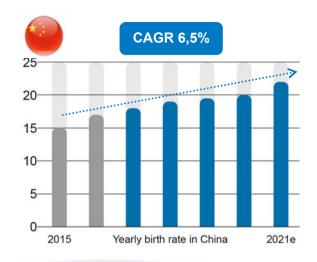
Increasing number of women in the workforce

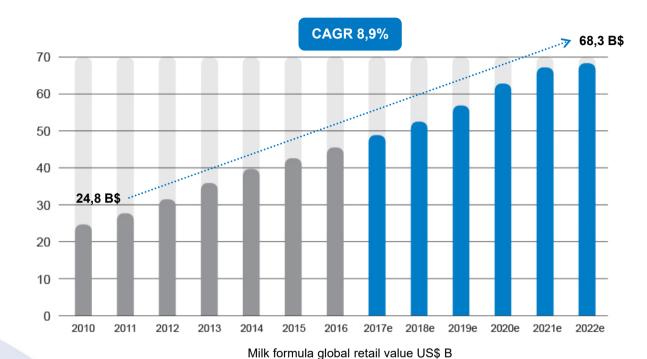
Continuing market growth

Market consolidation Regulatory changes



Market development

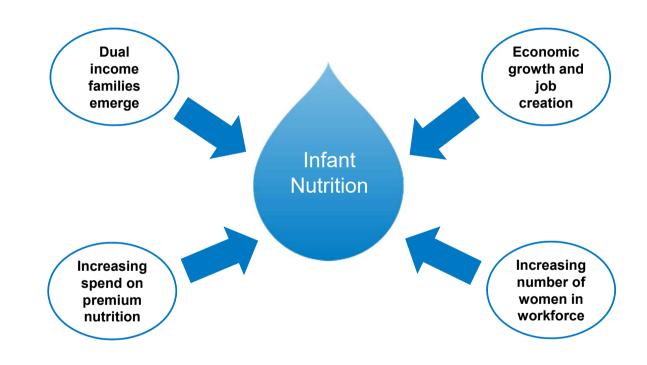




Sources: Euromonitor International and AAK



Infant Nutrition category trends





The AAK Way – Akonino[®] In every step of a child's development

Akonino® is our foundation

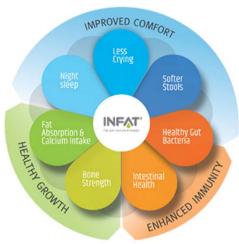
- Akonino® tailored solution sourced from natural oils
- Akonino® Food Safety standard for secured quality
- The Akonino[®] COFCC approved organic line,
- Akonino® a unique natural solution, which allows the same lipid structure as human milk combining DHA and Choline



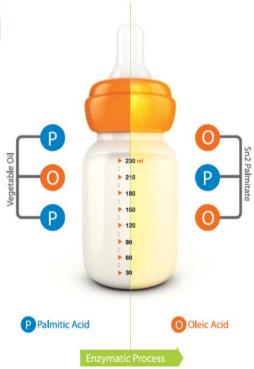


INFAT® continuing the global growth marketed by Advanced Lipids (JV with Enzymotec)

- Continuing the global growth
- China the most important end market
- Strong marketing platform to support customers
- Opening new markets in Asia and Latin America
- Strong innovation pipeline for future growth
- Continued scale-up of production capacity in Karlshamn











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Creating long-term value

- All focus categories are in the future growth markets
- Broad and balanced portfolio for nutrition applications
- Global presence and scale-up in all Special Nutrition categories
- Solid pipeline of customer co-developed projects
- Global leader in controlling contaminants





We serve Special Nutrition

INFANTNUTRITION



Akonino®
Tailor-made solutions

MEDICAL NUTRITION



Akomed®
Pioneering medical nutrition

SENIOR NUTRITION



Akovita® Lipids for life



