







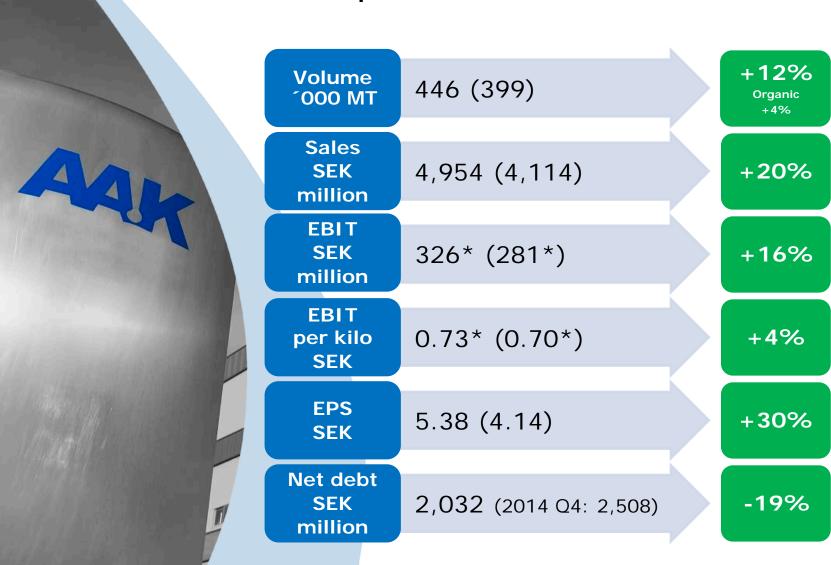
Business area information

**AAKtion** 

Q & A

## Second quarter 2015





<sup>\*</sup> Adjusted for non-recurring items



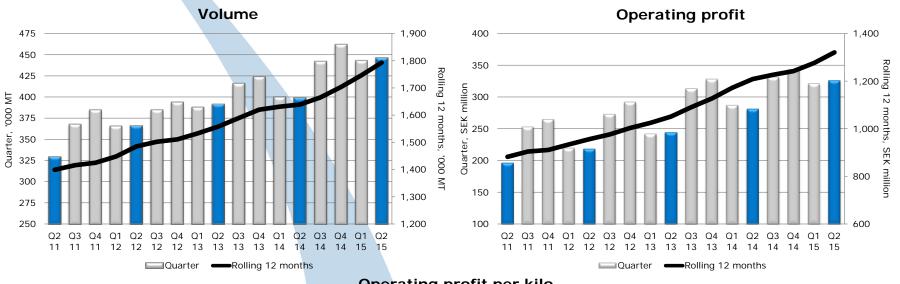


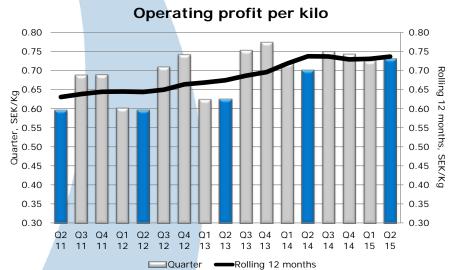
- AAK Group Operating profit
  - Operating profit, excluding non-recurring items, reached SEK 326 million (281), an improvement of 16 percent
    - The currency translation impact was positive SEK 39 million
    - Operating profit at fixed foreign exchange rates and adjusted for last year's divestment of Binol improved by 4 percent
  - Operating profit per kilo, excluding non-recurring items, reached SEK 0.73 (0.70). The currency translation impact was SEK 0.09 (0.01). Operating profit per kilo was again negatively impacted by;
    - The dilutive effect of the acquisitions in Belgium and Colombia
    - Continued volume growth in commodity products in Food Ingredients
- Business areas Operating profit
  - Food Ingredients reached a result of SEK 221 million (198), an improvement of 12 percent
  - Chocolate & Confectionery Fats improved with 27 percent and reached SEK 116 million (91)
  - Technical Products & Feed reached a result of SEK 22 million (20 adjusted for the Binol divestment)



# Financial summary – AAK Group







## Cash flow



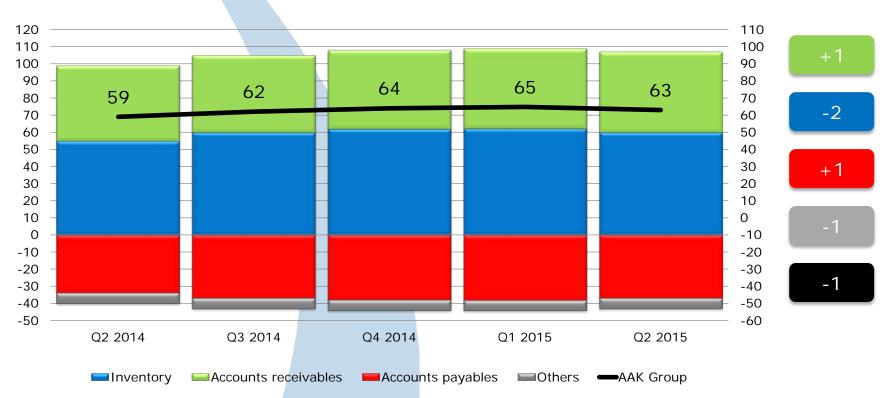
SEK million	Q2 2015	YTD 2015	Q2 2014	YTD 2014	FY 2014
EBITDA	445	871	364	742	1,643
Paid interest	-31	-57	-31	-60	-111
Paid tax	-72	-115	-63	-139	-319
Non-cash items	-36	-51	-3	-19	39
Change in working capital (WC)	83	169	-99	-275	-560
Cash flow from operating activities incl change in WC	389	817	168	249	692
Cash flow from investments	-74	-234	-142	-309	-708
Free cash flow	315	583	26	-60	-16

- Operating cash flow including changes in working capital amounted to SEK 389 million (168)
- As predicted previously, cash flow from working capital was positive and amounted to SEK 83 million (-99). Cash flow from inventory was particularly strong in the second quarter

# Working capital days Rolling 12 months

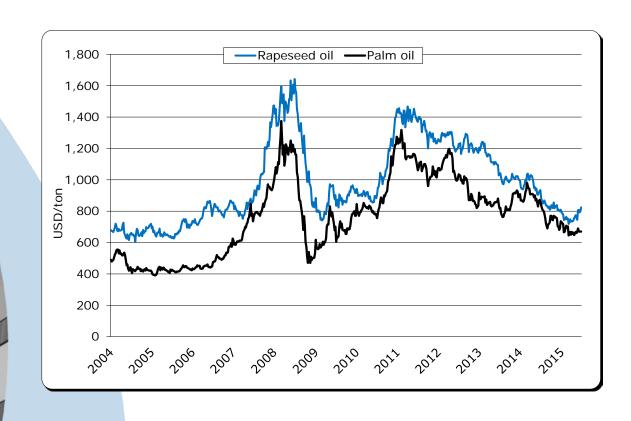


Change since year-end 2014









- 10 percent change in all raw material prices will effect working capital by +/- SEK 250 million
- Time lag of six to nine months

# ROCE – second quarter 2015



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# Business trends - second quarter 2015

	Share of volume	Nordics	WE	UK	USA	CEE	CIS	Asia	LA
Food Ingredients	70%								
Chocolate & Confectionery Fats	16%								
Technical Products & Feed	14%								
AAK Group	100%								

# Food Ingredients





#### Second quarter 2015



- Operating profit improved by 12 percent to SEK 221 million (198)
  - The currency translation impact was SEK 20 million
- Operating profit per kilo, including the dilutive effect of the acquisitions and the exceptional volume growth in commodity products, declined, as expected, from SEK 0.77 to SEK 0.71
  - Operating profit per kilo, excluding the dilutive effect of the acquisitions mentioned above, would have been SEK 0.08 higher
- Food Ingredients reported volume growth of 21 percent, partly due to the acquisitions in Belgium and Colombia
  - For comparable units, volumes grew organically by 9 percent



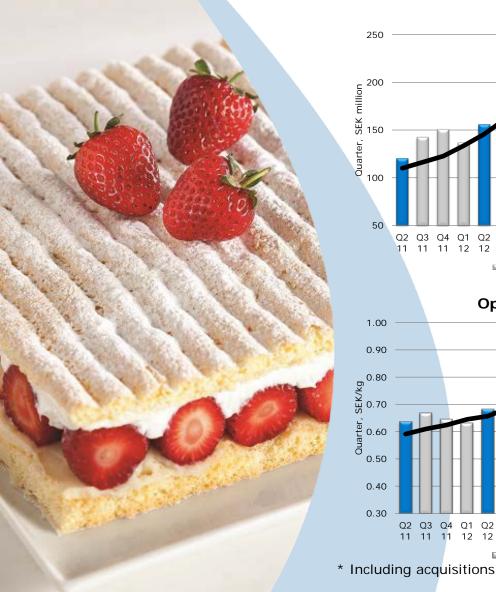
# Food Ingredients – organic volume growth



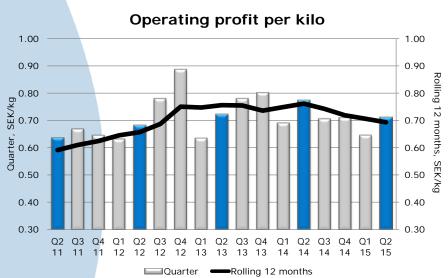
# Food Ingredients



+12%











#### Second quarter 2015



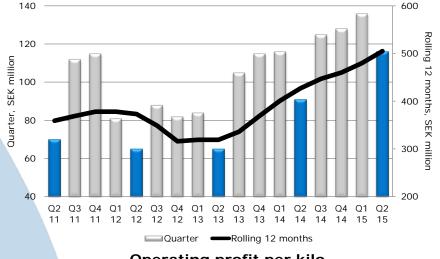
- As expected, operating profit improved further, by 27 percent, and reached SEK 116 million (91)
  - The currency translation impact was SEK 19 million
- Operating profit per kilo improved by 31 percent to SEK 1.61 (1.23)
- Total volumes declined by 3 percent
  - The product mix in Chocolate & Confectionery Fats continued to improve. The business area was however again strongly negatively influenced by the severely deteriorating market conditions in Ukraine and Russia.
  - Low-end products continued to be under very strong competitive pressure, a trend since several quarters, and declined further
  - Excluding Ukraine and Russia, total volumes showed clear growth

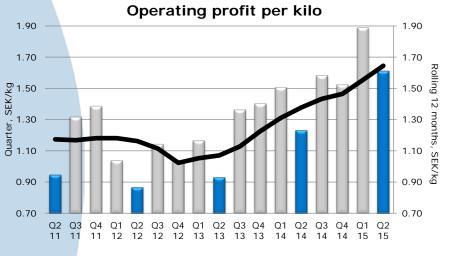
# Chocolate & Confectionery AAK **Fats**









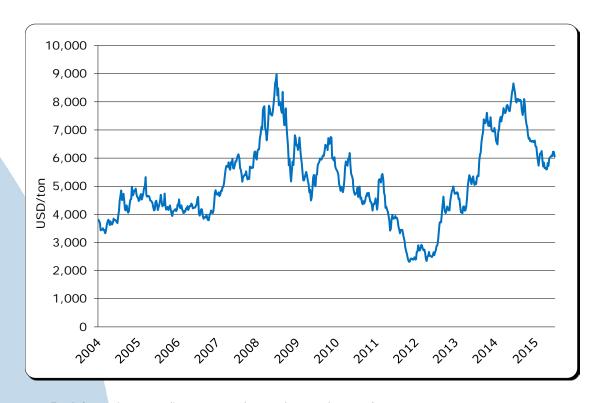


Quarter Rolling 12 months

+31%







For information regarding cocoa and cocoa butter please refer to information at www.icco.org

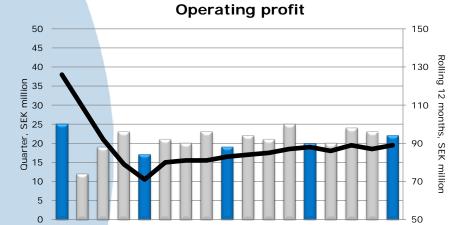
## **Technical Products & Feed**







- Operating profit improved to SEK 22 million (20)
- Volumes decreased by 7 percent
  - Mainly related to lower sales of feed products
  - Most of this is expected to be a matter of timing/phasing of larger customer call-offs
  - However, the product mix improved







### The first choice for value-added vegetable oil solutions



### **SALES**

Sales

Customer co-development







## **INNOVATION**





## **EXECUTION**

Service



Quality



Productivity



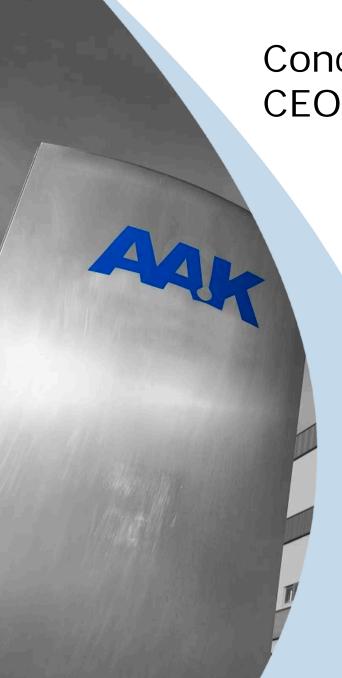
## **PEOPLE**

Ahead of plan



On plan









- Based on AAK's customer value propositions for
  - Health and reduced costs
  - Customer product co-development and solutions approach
- We continue to remain prudently optimistic about the future
- The main drivers:
  - We are expecting a continued positive underlying development for Food Ingredients
  - We are expecting continued improvement in Chocolate & Confectionery Fats

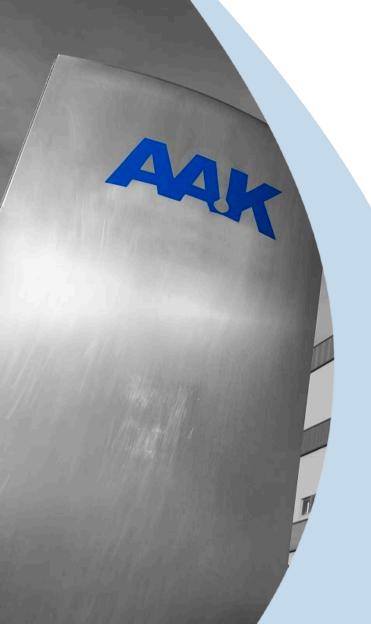






## Financial calendar





Financial calendar 2015								
October 29, 2015	Third quarter report 2015							
November 18, 2015	Capital Market Day, Stockholm							
February 3, 2016	Fourth quarter and year- end report 2015							







Chief Financial Officer

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